

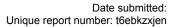




2014-15 public report form submitted by Charles Sturt University to the Workplace Gender Equality Agency

Organisation and contact details

Organisation registration	Legal name ABN ANZSIC	Charles Sturt University 83878708551 8102 Higher Education
Organisation details	Trading name/s ASX code (if relevant)	
	Postal address	Panorama Avenue BATHURST NSW 2795 Australia
	Organisation phone number	(02) 6338 4000
Reporting structure	Number of employees covered in this report submission Other organisations reported on in this	2,894







Workplace profile Manager

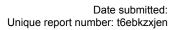
Manager ecoupational estageries	Benerting level to CEO Employment etc.			of employees	
Manager occupational categories	Reporting level to CEO	Employment status	F	М	Total employees
		Full-time permanent	0	0	0
		Full-time contract	0	1	1
CEO/Head of Business in Australia	0	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	0	0	0
		Full-time contract	1	4	5
Key management personnel	-1	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	2	2	4
		Full-time contract	11	5	16
Other executives/General managers	-2	Part-time permanent	0	0	0
		Part-time contract	1	2	3
		Casual	0	0	0
		Full-time permanent	1	2	3
		Full-time contract	15	28	43
Senior Managers	-3	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	67	58	125
		Full-time contract	13	4	17
Other managers	-4	Part-time permanent	3	0	3
		Part-time contract	4	1	5
		Casual	0	0	0
Grand total: all managers			118	107	225





Non-manager

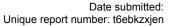
Non-manager occupational	Employment	No. of employees (exclu	No. of gr appli	aduates (if icable)	No. of ap appl	Total		
categories	status	F	М	F	M	F	М	employees
	Full-time permanent	395	375	0	0	0	0	770
	Full-time contract	92	96	0	0	0	0	188
Professionals	Part-time permanent	72	33	0	0	0	0	105
	Part-time contract	60	35	0	0	0	0	95
	Casual	186	101	0	0	0	0	287
	Full-time permanent	7	33	0	0	0	0	40
	Full-time contract	0	0	0	0	0	0	0
Technicians and trade	Part-time permanent	3	1	0	0	0	0	4
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Community and personal service	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	292	52	0	0	0	0	344
	Full-time contract	45	15	0	0	0	0	60
Clerical and administrative	Part-time permanent	130	9	0	0	0	0	139
	Part-time contract	27	1	0	0	0	0	28
	Casual	384	145	0	0	0	0	529
	Full-time permanent	0	0	0	0	0	0	0
Sales	Full-time contract	0	0	0	0	0	0	0
	Part-time permanent	0	0	0	0	0	0	0







Non-manager occupational	Employment	No. of employees (exclu apprentic	No. of graduates (if applicable)		No. of apprentices (if applicable)		Total employees	
categories status		F	M	F	M	F	М	employees
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	2	0	0	0	0	2
	Full-time contract	0	0	0	0	0	0	0
Machinery operators and drivers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Labourers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	23	29	0	0	0	0	52
	Full-time contract	0	0	0	0	0	0	0
Others	Part-time permanent	16	6	0	0	0	0	22
	Part-time contract	4	0	0	0	0	0	4
	Casual	0	0	0	0	0	0	0
Grand total: all non-managers		1,736	933	0	0	0	0	2,669







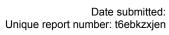
Reporting questionnaire

Gender equality indicator 1: Gender composition of workforce

Note: Additional help can be accessed by hovering your cursor over question text.

Do you have formal policies or formal strategies in place that SPECIFICALLY SUPPORT GENDER EQUALITY in relation to:

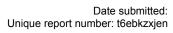
SUPPORT GENDER EQUALITY III Telation to.
1.1 Recruitment? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.2 Retention? Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.3 Performance management processes? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.4 Promotions? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority







Talent identification/identification of high potentials? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.6 Succession planning? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No
☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.7 Training and development? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise
 No, not a priority 1.8 Resignations? ∑ Yes (you can select policy and/or strategy options)
 ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☑ Strategy is contained within another strategy ☐ No
 No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.9 Key performance indicators for managers relating to gender equality? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No
 No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority

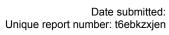






Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.11 You may provide details of other formal policies or formal strategies that specificall support gender equality that may be in place: Policy on Balancing Work and Family Responsibilities Policy on Breastfeeding Childcare of Campus Communicating without Bias Leadership Development for Women Senior Womens Forum Allowance for Dependent Care Expenses while travelling on University Business Family Related Leave Remote Work Policy
1.12 Should you wish to provide additional information on any of your responses under Gender equality indicator 1, please do so below:
Gender equality indicator 2: Gender composition of governing bodies
Does your organisation, or any organisation you are reporting on, have a governing body/board? ☐ Yes ☐ No
2.1 Please complete the table below. List the names of organisations on whose governing bodies/boards you are reporting. For each organisation, enter the gender composition (in numbers, not percentages) of that governing body/board; and where in placinclude what percentage target has been set relating to the representation of women, and t year the target is to be reached.
IMPORTANT NOTE: where an organisation name has been entered in the table, you must enter the gender composition NUMBERS of that governing body/board. If no target has been set for that particular governing body/board, please enter the number 0 in the '% Target' column and leave the 'Year to be reached' column blank. Otherwise, please enter a number from 0-100 in the '% Target' column and a date in the format of YYYY in the 'Year to be reached' column.
Gender and NUMBER (NOT percentage) of percentage) of cother hoard (NOT percentage) of percentage) of percentage (NOT percent

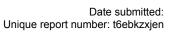
Organisation	(NOT percentage) of chairperson/s		percentage) of other board members		of women on each board	reached	
name	F	M	F	M	(enter a percentage number from 0-100)	(in YYYY format; if no target has been set, leave blank)	







	Organisation name	NUN (N percen	er and /IBER IOT (tage) of erson/s	Gender and NUMBER (NOT percentage) of other board members		BER (NOT representation of women on each board reach	
		F	M	F	M	(enter a percentage number from 0-100)	format; if no target has been set, leave blank)
1	Charles Sturt University	1	0	7	7	50	2015
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
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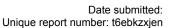






	Organisation	Gender and NUMBER (NOT percentage) of chairperson/s		NUMBE percen other	ler and ER (NOT ltage) of board nbers	% target for representation of women on each board	Year to be reached
	name	F	M	F	M	(enter a percentage number from 0-100)	(in YYYY format; if no target has been set, leave blank)
25							
26							
27							
28							
29							
30							

26								
27								
28								
29								
30								
tick	organisation lis the box confirm	ted as ha ing this i	aving a go s an accu	verning b	ody/board BER, and I	body/board meming the table in quently and the table in quently and the table in quently and the table in table in the table in	estion 2.1, please	
	nen has not bee	en set, yo has gen developr an resou rtise	ou may sp der balan nent rces staff	ecify why ce (e.g. 4	below: 0% women	elating to the reproved the rep		
	Not a priority Other (provide d	etails):						
2.3 body ⊠ Y	y/board membe ′es ☐ Standald ☐ Policy is ☐ Standald	rs for AL one polic containe one strat	L organis y ed within a egy	ations cov	vered in this	election strategy for strategy	or governing	
	⊠ Strategy No No, in place for s No, currently und No, insufficient h No, do not have	some go der deve numan re	verning booling boolin	odies		ide details why):		
	No, don't have e No, not a priority No, other (provid	,	s):					







2.4 Partnership structures only: (do NOT answer this question if your organisation is an incorporated entity (i.e. Pty Ltd, Ltd or Inc)). For partnerships, please enter the total number of female and male equity partners (excluding the managing partner) in the following table. Details of your managing partner should be included separately in the CEO row of your workplace profile. If you have a separate governing body/board of directors, please enter its composition in question 2.1.

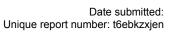
composition in quostion 2:1:				
	Full- time females	Part- time females	Full- time males	Part- time males
Equity partners who ARE key management personnel (KMPs) (excluding your managing partner)				
Equity partners who are NOT key management personnel (KMPs)				

2.5 Should you wish to provide additional information on any of your responses under Gender equality indicator 2, please do so below:

We exceeded our 50% target with the appointment of a female Chancellor in December 2014.

Gender equality indicator 3: Equal remuneration between women and men Do you have a formal policy or strategy on remuneration generally? ☐ Standalone policy Noticy is contained within another policy ☐ Standalone strategy Strategy is contained within another strategy No No, currently under development No, insufficient human resources staff No, included in workplace agreement ☐ No, don't have expertise No, salaries set by awards or industrial agreements No, non-award employees paid market rate No, not a priority No, other (provide details): 3.1 Are specific gender pay equity objectives included in your formal policy or formal strategy? Yes (provide details in questions 3.2 and/or 3.3 below) No No, currently under development No, insufficient human resources staff No. don't have expertise No, salaries set by awards or industrial agreements No, non-award employees are paid market rate No. not a priority No, other (provide details): Remuneration is set by the Enterprise Agreement based on a specific classification

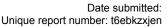
Remuneration is set by the Enterprise Agreement based on a specific classification system. Job evaluation processes are non-discriminatory (applied to the position, not incumbent). Salary progression through increments is automatic unless performance is unsatisfactory (managed by a specific process). Academic promotion procedures and outcomes are are reviewed regularly for gender bias. Analysis of gender salary differentials is undertaken annually and strategies are introduced to address the pay equity gap (such as leadership development for women programs, search strategy aimed at attracting qualified women to apply for vacant senior positions).







Yes. When was the most recent gender remuneration gap analysis undertaken? Within last 12 months Within last 1-2 years More than 2 years ago but less than 4 years ago Other (provide details):
No, currently under development No, insufficient human resources staff No, don't have expertise No, salaries for ALL employees (including managers) are set by awards or industrial agreements, AND there is no room for discretion in pay changes (for example because pay increases occur only when there is a change in tenure or qualifications) No, salaries for SOME or ALL employees (including managers) are set by awards or industrial agreements and there IS room for discretion in pay changes (because pay increases can occur with some discretion such as performance assessments) No, non-award employees are paid market rate No, not a priority No, other (provide details):
4.01 Should you wish to provide details on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like, organisation-wide), please do so below:
4.1 Were any actions taken as a result of your gender remuneration gap analysis? ☐ Yes - please indicate what actions were taken (more than one option can be selected): ☐ Created a pay equity strategy or action plan ☐ Identified cause/s of the gaps ☐ Reviewed remuneration decision-making processes ☐ Analysed commencement salaries by gender to ensure there are no pay gaps ☐ Analysed performance ratings to ensure there is no gender bias (including
unconscious bias) Analysed performance pay to ensure there is no gender bias (including
unconscious bias) Trained people-managers in addressing gender bias (including unconscious bias) Set targets to reduce any like-for-like gaps Set targets to reduce any organisation-wide gaps Reported pay equity metrics to the board Reported pay equity metrics to the executive Corrected like-for-like gaps Conducted a gender-based job evaluation process Implemented other changes (provide details): Set targets in key University plans. Continued to implement strategies such as leadership for women program and conference, and strategies to increase the
proportion of women in the applicant pool for senior management positions. No No unexplainable or unjustifiable gaps identified No, currently under development No, insufficient human resources staff No, don't have expertise No, salaries set by awards or industrial agreements No, non-award employees are paid market rate No, unable to address cause/s of gaps (provide details why):
No, not a priorityNo, other (provide details):







4.2 Should you wish to provide additional information on any of your responses under Gender equality indicator 3, please do so below:

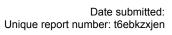
caring responsibilities
Do you provide employer funded paid parental leave for PRIMARY CARERS, in addition to any government funded parental leave scheme for primary carers? Yes No No, currently being considered No, insufficient human resources staff No, government scheme is sufficient No, don't know how to implement No, not a priority No, other (provide details):
5.1 Please indicate the number of weeks of employer funded parental leave that are provided for primary carers.26
5.2 How is employer funded paid parental leave provided to the primary carer? ☐ By paying the gap between the employee's salary and the government's paid parental leave scheme ☐ By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of time over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks ☐ As a lump sum payment (paid pre- or post- parental leave, or a combination)
Do you provide employer funded paid parental leave for SECONDARY CARERS, in addition to any government funded parental leave scheme for secondary carers? Yes, one week or greater Yes, less than one week No No, currently being considered No, insufficient human resources staff No, government scheme is sufficient No, don't know how to implement No, not a priority No, other (provide details):

7 How many female and male managers, and female and male non-managers, have utilised parental leave (paid and/or unpaid) during the past reporting period?

provided for secondary carers.

Please indicate the number of weeks of employer funded parental leave that are

	(.,			
	Primary care	r's leave	Secondary carer's leave		
	Female Male		Female	Male	
Managers	4	0	0	2	
Non-managers	60	3	0	25	



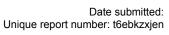




What proportion of your total workforce has access to employer funded paid parental leave?

icave:		
	Primary carer's leave	Secondary carer's leave
%	71.8	71.8
9 ⊠ Yes	. ,	strategy on flexible working arrangements?

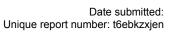
☐ Policy is contained within another policy
☐ Standalone strategy
Strategy is contained within another strategy
□ No
No, currently under development
No, insufficient human resources staff
No, included in workplace agreement
No, don't have expertise
No, don't offer flexible arrangements
No, not a priority
No, other (provide details):
Do you have a formal policy or formal strategy to support employees with family and
caring responsibilities?
⊠ Yes
Standalone policy
☐ Policy is contained within another policy
☐ Standalone strategy
☐ Strategy is contained within another strategy
□ No
No, currently under development
No, insufficient human resources staff
No, included in workplace agreement
No, don't have expertise
No, don't offer flexible arrangements
No, not a priority
No, other (provide details):
Do you have any non-leave based measures to support employees with family and caring responsibilities? ✓ You
⊠ Yes □ No
□ No □ No ourrently under development
No, currently under development
☐ No, insufficient human resources staff☐ No, don't have expertise
☐ No, not a priority
No, other (provide details):
11.1 To understand where these measures are available, do you have other worksites in addition to your head office? ☑ Yes ☐ No
11.2 Please indicate what measures are in place and in which worksites they are available
(if you do not have multiple worksites, you would select 'Head office only'): ☐ Employer subsidised childcare ☐ Head office only ☐ Other worksites only







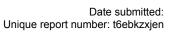
Head office and some other worksites
☐ All worksites including head office
☐ On-site childcare
Head office only
Other worksites only
All worksites including head office
☐ Breastfeeding facilities
☐ Head office only
Other worksites only
All worksites including head office
Childcare referral services
Head office only
Other worksites only
Head office and some other worksites
All worksites including head office
☐ Internal support network for parents
Head office only
Other worksites only
Head office and some other worksites
All worksites including head office
Return to work bonus
Head office only
Other worksites only
Head office and some other worksites
All worksites including head office
☐ / in worksites including fredd office. ☐ Information packs to support new parents and/or those with elder care responsibilities.
Head office only
Other worksites only
☐ Head office and some other worksites
☐ Fleed office and some other worksites ☐ All worksites including head office
Referral services to support employees with family and/or caring responsibilities
Head office only
Other worksites only
☐ Head office and some other worksites
☐ Flead office and some office
Targeted communication mechanisms, for example intranet/forums
· · · · · · · · · · · · · · · · · · ·
☐ Head office only
Under worksites only
Head office and some other worksites
All worksites including head office
None of the above, please complete question 11.3 below
44.0 Pl :: 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.
11.3 Please provide details of any other non-leave based measures that are in place an
at which worksites they are available:
40 D
Do you have a formal policy or formal strategy to support employees who are
experiencing family or domestic violence?
∑ Yes
Standalone policy
Policy is contained within another policy
Standalone strategy
Strategy is contained within another strategy
No
No, currently under development
No, insufficient human resources staff
No, included in workplace agreement
No, not aware of the need







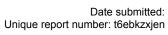
☐ No, don't have ☐ No, not a prio ☐ No, other (pro	rity							
are experiencing Yes - please is selected): Employed Access Trainited Refered Work No No, currently No, insufficiered No, not aware No, not a prious No, other (pro-	family or indicate the oyee assists to leave ing of humber of the new of the new of the new or the of the new or the oyide details ovide details ock the chemical of the chemical of the new of the new or the ne	stance progenan resource port service details): cibility; measurces seed ee ills):	iolence? neasures i gram ces (or othes asures for staff	n place (m	ore than o at work	ne option o	can be	ns,
indicates that a p		employmen	t term, co			not in place	e):	
	Fer	<u>Mana</u> male	agers M	ale	Fer	<u>Non-ma</u> nale	anagers M	ale
	Formal	Informal	Formal	Informal	Formal	Informal	Formal	Informal
Flexible hours of work		Informal 🖂	Formal	Informal 🖂		Informal		Informal
of work Compressed	Formal				Formal	Informal	Formal	Informal
of work	Formal				Formal		Formal	
of work Compressed working weeks Time-in-lieu	Formal 🖂				Formal 🖂		Formal	
of work Compressed working weeks Time-in-lieu	Formal				Formal		Formal	
of work Compressed working weeks Time-in-lieu Telecommuting	Formal				Formal		Formal	
of work Compressed working weeks Time-in-lieu Telecommuting Part-time work	Formal				Formal		Formal	
of work Compressed working weeks Time-in-lieu Telecommuting Part-time work Job sharing Carer's leave Purchased	Formal				Formal		Formal	
of work Compressed working weeks Time-in-lieu Telecommuting Part-time work Job sharing Carer's leave	Formal				Formal		Formal	







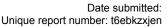
□ Don't have expertise□ Not a priority□ Other (provide details):
14.3 Should you wish to provide additional information on any of your responses under Gender equality indicator 4, please do so below:
Gender equality indicator 5: Consultation with employees on issues concerning gender
equality in the workplace 15 Have you consulted with employees on issues concerning gender equality in your workplace? X Yes
□ No □ No, not needed (provide details why):
 No, insufficient human resources staff No, don't have expertise No, not a priority No, other (provide details):
15.1 How did you consult with employees on issues concerning gender equality in your workplace (more than one option can be selected)? Survey Consultative committee or group Focus groups Exit interviews Performance discussions Other (provide details):
15.2 What categories of employees did you consult? All staff Women only Men only Human resources managers Management Employee representative group(s) Diversity committee or equivalent Women and men who have resigned while on parental leave Other (provide details):
15.3 Should you wish to provide additional information on any of your responses under Gender equality indicator 5, please do so below: We have specific questions under Equity and Diversity in our biannual Climate Survey. These are mapped to WGEA guidelines for Employer of Choice.
Gender equality indicator 6: Sex-based harassment and discrimination
16 Do you have a formal policy or formal strategy on sex-based harassment and discrimination prevention? ⊠ Yes







 ☐ Standalone policy ☑ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
 No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, don't have expertise No, not a priority No, other (provide details):
16.1 Do you include a grievance process in any sex-based harassment and discrimination prevention policy or strategy? ☐ Yes ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
No, other (provide details):
17 Does your workplace provide training for all managers on sex-based harassment and discrimination prevention? ☑ Yes - please indicate how often this training is provided ('At induction' AND one of the other options can be selected): ☑ At induction ☐ At least annually ☐ Every one-to-two years ☐ Every three years or more ☐ Varies across business units ☑ Other (provide details): We provide specific training to business areas on request on positive and respectful workplace behaviour that includes legislation and organisational procedures for harassment and discrimination
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority No, other (provide details):
17.1 Should you wish to provide additional information on any of your responses under Gender equality indicator 6, please do so below:
Other
Should you wish to provide details of any initiatives that you feel are particularly outstanding, or that have resulted in improved gender equality outcomes in your workplace, please enter this information below. (As with all of the questions in this questionnaire, any information you provide here will appear in your public report.)







Notification and access

National Tertiary Education Industry Union (NTEU)
List of employee organisations Community and Public Sector Union (CPSU)
United Voice

CEO sign off confirmation

Name of CEO or equivalent

Confirmation CEO has signed the report

Yes

CEO Signature: Date: 22 July 2015